

Review of the Corporate Integrated Planning and Performance Management Framework (CIPPF)

Audit Committee 25th November 2011

**Duncan James
Organisational Planning & Performance**



Purpose

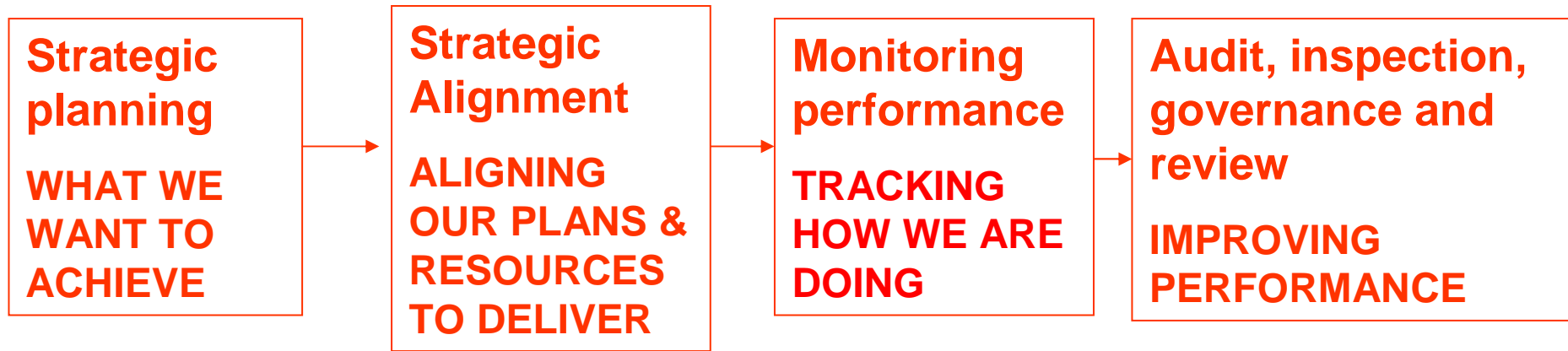
- To reconfirm the key components of the Corporate Integrated Planning and Performance Framework (CIPPF) and update the Audit Committee on changes impacting the CIPPF over the last 18 months
- To reconfirm the role of the Audit Committee in relation to the CIPPF focused around:
 - Critical appraisal
 - Fitness for purpose
 - Effectiveness

Much has changed over the past 2 yrs

- Change of central Government
 - CAA, NI set, LAA all gone,
 - Audit Commission going,
 - LGG self regulation & improvement ideas
- Closer to home
 - Local election in May 2011,
 - New manifesto in place,
 - Refreshed Council Plan (Nov 2011 exec Board)
 - Exceptionally challenging climate in terms of spending cuts, and an increasingly gloomy economic outlook
 - Potential new dimensions to our planning framework with the Commercialisation Big Ticket
- Do these impact our Planning Framework and the role of the Audit Committee related to it?

CIPPF – Audit Committee Nov 2011

No change at the top level



Some changes within the supporting elements

- CITY PRIORITIES (2030 VISION/SCS/LAA)
- COUNCIL PRIORITIES (COUNCIL PLAN)
- MEDIUM TERM FINANCIAL STRATEGY (MTFS)
- MTFP
- INTEGRATED SERVICE & FINANCIAL PLANNING
- DIRECTORATE PRIORITIES
- STRATEGIC SERVICE PLANS
- BUSINESS PLANS
- CORPORATE DELIVERY BOARD
- PERFORMANCE REPORTING
- AUDIT & INSPECTION (int and ext)
- REMEDIAL ACTIONS & INTERVENTIONS

Planning hierarchy – core to CIPPF



Financial Planning – core to CIPPF

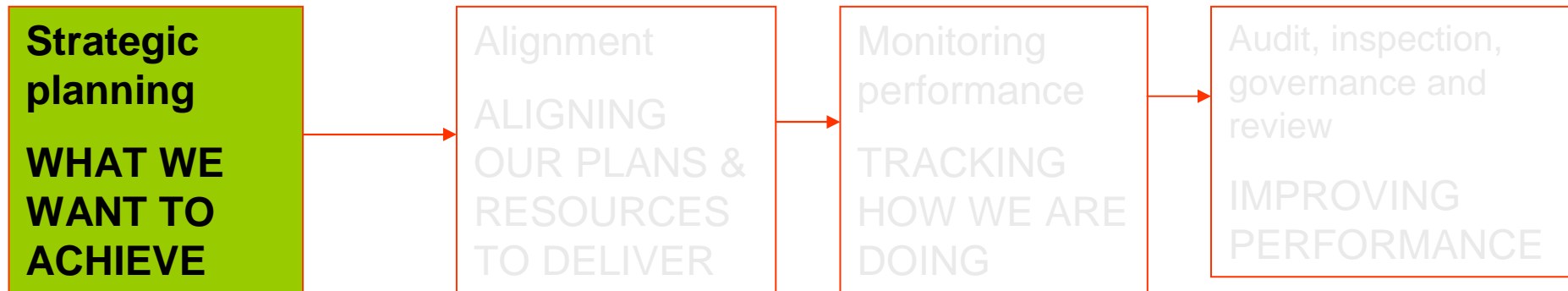
CATEGORY	OVERALL	REVENUE	CAPITAL	TREASURY MANAGEMENT	PROCUREMENT	RISK MANAGEMENT
	MTFS					
Strategies		Income Generation Strategy Debt Management Strategy	Capital Strategy and Asset Management Plan	Treasury Management, Investment & Borrowing Strategies	Procurement Strategy	Risk Management Strategy
Guidance	CIPFA & technical guidance (eg; SORP, IFRS)	Budget Guidelines Financial Management Handbook		CIPFA Code of Practice for Treasury Management Treasury Policy Statement	Procurement Toolkit	Risk Management Guides
Plans	MTFP	Annual Budget	Capital Programme & AMP	TM Plan	Procurement Plans	Risk Management Action Plans
		Accountability letters Budget monitoring reports Financial observations in reports		TM Panel Prudential	Contract & Finance	Risk Registers Observations in reports
Governance	Constitution	Peer Challenge Benchmarking	PAG Gateway Reviews	Indicators Half yearly and annual report to Executive Board	Procedure Rules (CFPRs)	Monitoring reports to mgt teams, CLT & project boards
	Financial Regulations					Quarterly and annual reports to Audit Committee
	Annual Governance Statement Internal & External Audit Plans and Inspection Regime Professional advice and support from colleagues to councillors, colleagues, services and partnerships					

Audit Committee connected directly into Governance element and Risk Management Strand



Nottingham
City Council

CIPPF Changes - Audit Committee Nov 2011



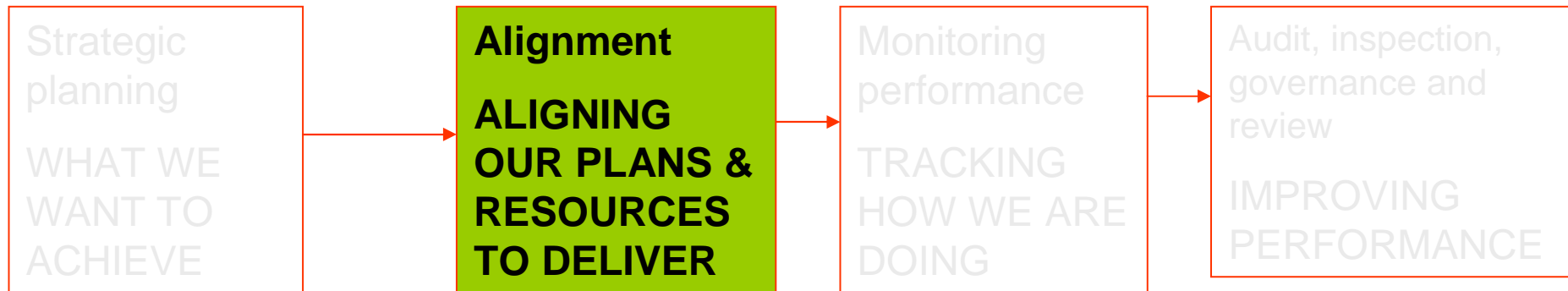
- 2030 VISION
- NOTTINGHAM PLAN
- **NEW MANIFESTO 2011-2105 ADOPTED COUNCIL POLICY**
- **REVISED MEDIUM TERM FINANCIAL STRATEGY (MTFS) UNDER DEVELOPMENT TO EB DEC 2011**
- **REFRESHED COUNCIL PLAN 2011-2015 EB NOV 2011**

Audit Committee role

- Appraise whether framework and “golden thread” is effective and test whether levels fit together in reality
- Ensuring that robust & effective governance and risk management arrangements



CIPPF Changes - Audit Committee Nov 2011



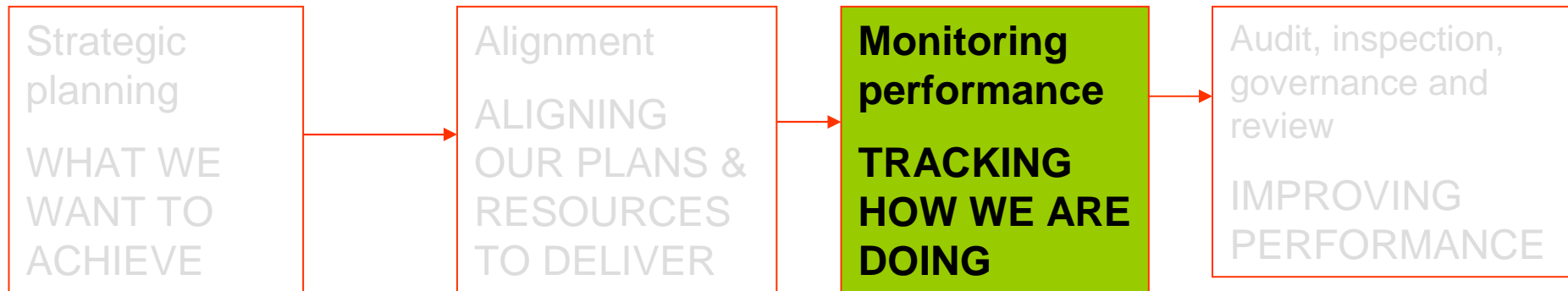
- MTFP
- INTEGRATED SERVICE & FINANCIAL PLANNING
- DIRECTORATE **PRIORITIES - simplified**
- STRATEGIC SERVICE PLANS
- OPERATIONAL / **BUSINESS PLANS**

Audit Committee role

- Appraise whether robust arrangements in place for integrating priorities and resource allocation
 - “Test” whether systems have ensured that investment and saving decisions align with service priorities
- ...*but not*
- Evaluating investment or savings decisions in their own right



CIPPF Changes - Audit Committee Nov 2011



Audit Committee role

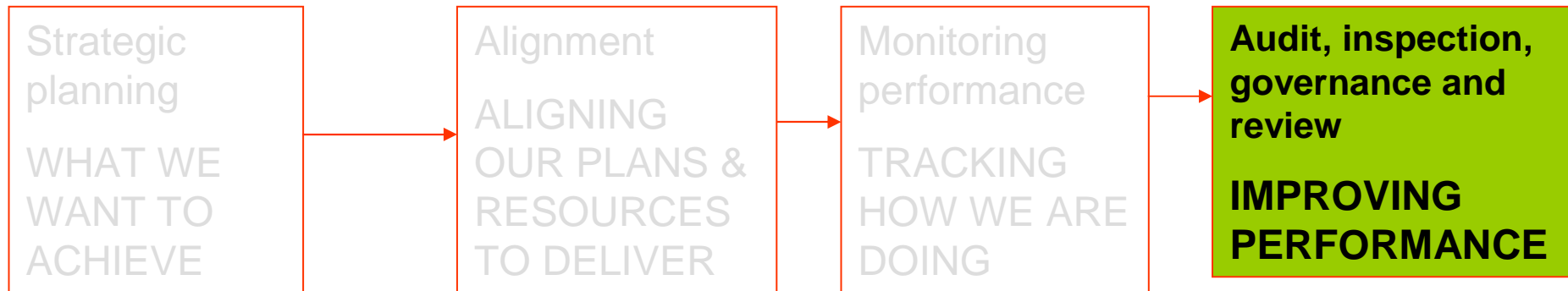
- Assess whether performance reporting arrangements are fit for purpose
 - Appraise whether decisions made on robust, timely information
 - Take a view on whether arrangements for challenge are robust and bringing about improvement
- CORPORATE DELIVERY BOARD (**fully established**)
 - PERFORMANCE REPORTING (**local focus with abolition of NI set and LAA**)

...*but not*

- Looking at performance in detail or challenging performance itself



CIPPF Changes - Audit Committee Nov 2011



Audit Committee role

- Challenging and agreeing a planned, coherent and relevant programme of audit activity
- Evaluating results of audits— helping to ensure robust arrangements to implement and track improvements
- Evaluating arrangements in place to ensure that improvement activity, interventions and improvement programmes are effectively joined-up and focussed on key areas which need to be improved
- Evaluate results of any potential future LG Peer Challenge process

...*but not*

- Detailed involvement in improvement activity or in operational aspects of areas reviewed

- **AUDIT & INSPECTION**
(reduced with abolition of CAA)
- **REMEDIAL ACTIONS & INTERVENTIONS**
(LGA Peer Challenge process review)
- **TRANSFORMATION PROGRAMME** incl **BIG TICKETS**



In Summary

- **A much changed external landscape with significant financial challenges**
- **Clear Planning framework with strategic planning setting the direction and clear integration of service and financial planning to deliver priorities**
- **Performance framework to monitor progress on delivery of priorities alongside management of resources**
- **Review and audit influenced by performance and driving improvement**
- **Audit Committee ensure robust processes to manage performance and resources and the delivery of recommendations for improvement**



Questions / Comments